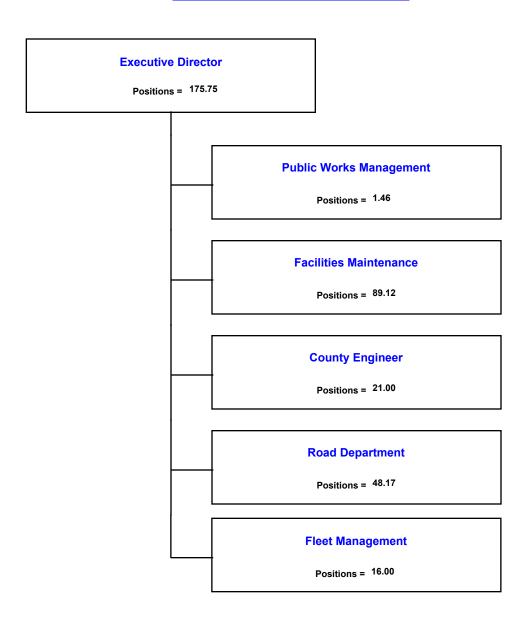
Public Works Business Center



Public Works Business Center

Business Center Vision

Maintain County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Summary of Services Provided

Assists the County Administrator in implementing the policies and programs of the Board of County Commissioners as they relate to the following Departments or Sections:

Animal Control

Card Sound Toll Authority

Detention Facilities

Engineering/Construction Management

Facilities Maintenance

Fleet Management

Roads & Bridges

Unincorporated Parks & Beaches

| | FY 2003 | FY 2004 | FY 2005 | FY 2005 | FY 2005 | FY 2005 |
|-------------------------------------|------------|------------|--------------|---------|------------|-----------|
| Budgetary Costs | Actual | Adopted | Continuation | Issues | Budget | Variance |
| Personnel Expenditures | 5,739,654 | 6,568,485 | 7,066,341 | C | 7,066,341 | 497,856 |
| Operating Expenditures | 6,528,774 | 6,124,609 | 6,426,158 | C | 6,426,158 | 301,549 |
| Capital Outlay Expenditures | 13,648,246 | 59,677,605 | 65,697,309 | C | 65,697,309 | 6,019,704 |
| Total Net Operating Budget | 25,916,674 | 72,370,699 | 79,189,808 | 0 | 79,189,808 | 6,819,109 |
| Transfers to Internal Service Funds | 3,361,209 | 3,528,740 | 3,576,569 | C | 3,576,569 | 47,829 |
| Total Interfund Transfers | 3,361,209 | 3,528,740 | 3,576,569 | 0 | 3,576,569 | 47,829 |
| Total Budgetary Costs | 29,277,883 | 75,899,439 | 82,766,377 | 0 | 82,766,377 | 6,866,938 |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| General Fund | | 6,465,110 | 6,341,047 | 7,106,321 | 765,274 |
| Law Enforcement, Jail, Judicial | | 1,442,902 | 1,725,976 | 1,793,591 | 67,615 |
| Road And Bridge Fund | | 6,449,150 | 8,592,947 | 7,410,743 | -1,182,204 |
| Governmental Fund Type Grant | | 2,660,746 | 0 | 0 | 0 |
| Impact Fees Fund - Roadway | | 57,613 | 6,013,782 | 6,179,655 | 165,873 |
| Impact Fees Fund - Parks | | 0 | 842,205 | 911,239 | 69,034 |
| Unincorporated Parks & Beaches | | 1,247,096 | 1,378,257 | 1,376,475 | -1,782 |
| Mstd - Plng/bldg/code/fire Mar | | 0 | 247,034 | 263,862 | 16,828 |
| Misc Special Revenue Fund | | 14,156 | 14,035 | 10,315 | -3,720 |
| Environmental Restoration Fund | | 0 | 29,020 | 9,083 | -19,937 |
| One Cent Infra-structure Sales Tax | | 7,199,538 | 23,281,368 | 32,619,711 | 9,338,343 |
| 2003 Revenue Bonds | | 437,997 | 20,976,320 | 19,014,501 | -1,961,819 |
| Card Sound Bridge | | 1,009,126 | 4,337,835 | 3,789,183 | -548,652 |
| Marathon Airport - O & M | | 0 | 5,092 | 5,092 | 0 |
| Key West Airport - O & M | | 0 | 6,369 | 3,762 | -2,607 |
| Solid Waste Management | | 0 | 43,423 | 36,434 | -6,989 |
| Worker's Compensation | | 0 | 7,175 | 7,175 | 0 |
| Risk Management | | 0 | 7,175 | 7,175 | 0 |
| Central Services | | 2,294,449 | 2,050,379 | 2,222,060 | 171,681 |
| | Total Revenues | 29,277,883 | 75,899,439 | 82,766,377 | 6,866,938 |

| Monroe County Government Fiscal Year 2005 Adopted Budget | | | | | | | |
|--|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|--|
| Staffing Summary | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance | |
| County Engineer | 18.00 | 20.00 | 21.00 | 0.00 | 21.00 | 1.00 | |
| Facilities Maintenance | 85.67 | 83.97 | 87.97 | 0.00 | 87.97 | 4.00 | |
| Fleet Management | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 | 0.00 | |
| Public Works Management | 2.19 | 1.46 | 1.46 | 0.00 | 1.46 | 0.00 | |
| Road Department | 45.78 | 46.81 | 45.57 | 0.00 | 45.57 | -1.24 | |
| Total Full-Time Equivalents (FTE) | 167.64 | 168.24 | 172.00 | 0.00 | 172.00 | 3.76 | |
| Total Authorized Positions | 170.75 | 171.75 | 175.75 | 0.00 | 175.75 | 4.00 | |

Public Works Management

Mission Statement

To guide and direct Public Works Division with integrity and fiscal responsibility.

Summary of Services Provided

 $\label{eq:budgeting} \text{Budgeting, planning, evaluation and review of programs and departments within the Division.}$

Major Variances

- Operating expenditures are budgeted at a reduced level from fiscal year 2004.
- No capital outlay expenditures are anticipated in the coming year.

| Budgetary Costs | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-------------------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Personnel Expenditures | 148,474 | 123,457 | 133,210 | 0 | 133,210 | 9,753 |
| Operating Expenditures | 2,454 | 2,800 | 2,500 | 0 | 2,500 | -300 |
| Total Net Operating Budget | 150,928 | 126,257 | 135,710 | 0 | 135,710 | 9,453 |
| Transfers to Internal Service Funds | 30,673 | 23,766 | 22,264 | 0 | 22,264 | -1,502 |
| Total Interfund Transfers | 30,673 | 23,766 | 22,264 | 0 | 22,264 | -1,502 |
| Total Budgetary Costs | 181,601 | 150,023 | 157,974 | 0 | 157,974 | 7,951 |

| | | FY 2003 | FY 2004 | FY 2005 | FY 2005 |
|-----------------|----------------|---------|---------|---------|----------|
| Funding Sources | | Actual | Adopted | Budget | Variance |
| General Fund | | 181,601 | 150,023 | 157,974 | 7,951 |
| | Total Revenues | 181,601 | 150,023 | 157,974 | 7,951 |

| Staffing Summary | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | Variance |
|-----------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|----------|
| Administrative Support | 1.46 | 0.73 | 0.73 | 0.00 | 0.73 | 0.00 |
| Officials & Administrators | 0.73 | 0.73 | 0.73 | 0.00 | 0.73 | 0.00 |
| Total Full-Time Equivalents | (FTE) 2.19 | 1.46 | 1.46 | 0.00 | 1.46 | 0.00 |
| Total Authorized Pos | itions 2.19 | 1.46 | 1.46 | 0.00 | 1.46 | 0.00 |

Facilities Maintenance

Mission Statement

Provide quality maintenance of County infrastructures and assets incorporating efficient manpower along with material resources at reasonable cost for the betterment of Monroe County, its citizens and visitors.

Summary of Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities and Unincorporated Parks & Beaches.

Advisory Board

- •Beach Advisory Board
- •Parks & Recreation Board
- •Florida Keys Council for People with Disabilities

Major Variances

• Personnel expenditures have been increased due to the addition of two maintenance positions for the 27,000 square foot Roth Building. One position for the 20,000 square foot first floor of the Department of Juvenile Justice Building on Stock Island. A reinstatement of one administrative position that was eliminated in a prior budget cycle.

| Desired Outcome / Performance Measures | | Indicator | Units | FY 2003 Actual | FY 2004 Projected | FY 2005 Projected |
|---|--------------------|-------------------|--------------------|-------------------|----------------------|----------------------|
| Provide building and ground maintenance for over 100 building | ago totaling ove | | | | Trojoutou | Trojociou |
| maintenance in the most efficient manner possible. | igs, totaling over | r 600,000 square | rootage. Strive t | o provide | | |
| Capital outlay costs per square foot of buildings maintained. | | Efficiency | 1 | 0.23 | 0.24 | 0.13 |
| Contractual costs per square foot of buildings maintained. | | Efficiency | 1 | 0.23 | 0.41 | 0.44 |
| Overhead cost per square foot of buildings maintained. | | Efficiency | 1 | 3.52 | 3.60 | 4.03 |
| Personnel Costs per square foot of buildings maintained. | | Efficiency | 1 | 4.21 | 4.83 | 4.76 |
| Provide building and ground maintenance for 20 parks and be | ach covering ov | er 100 acres of l | and. Strive to pro | vide | | |
| maintenance in the most efficient manner possible. | | | | | | |
| Capital Outlay cost per square footage of parks and beaches maintained. | : | Efficiency | 1 | 0.02 | 0.01 | 0.17 |
| Contractual costs per square footage of parks and beaches maintained. | | Efficiency | 1 | 0.02 | 0.02 | 0.02 |
| Overhead costs per square footage of parks and beaches maintained. | | Efficiency | 1 | 0.12 | 0.13 | 0.11 |
| Personnel costs per square foot of parks and beaches maintained. | | Efficiency | 1 | 0.21 | 0.26 | 0.19 |
| Provide for the repair of appropriate defective equipment and | or systems. | | | | | |
| Administer service contracts for life safety, mechanical and el Contractual costs per square foot of buildings maintained. | lectrical systems | Efficiency | 1 | 0.41 | 0.46 | 0.43 |
| Overhead cost per square foot of buildings maintained. | | Efficiency | 1 | 2.96 | 2.77 | 2.41 |
| Personnel Costs per square foot of buildings maintained. | | Efficiency | 1 | 2.44 | 1.98 | 1.97 |
| | FY 2003 | FY 2004 | FY 2005 | FY 2005 | FY 2005 | FY 2005 |
| Budgetary Costs | Actual | Adopted | Continuation | Issues | Budget | Variance |
| Personnel Expenditures | 2,832,238 | 2,967,438 | 3,264,912 | 0 | 3,264,912 | 297,474 |
| Operating Expenditures | 2,915,968 | 3,212,368 | 3,609,177 | 0 | 3,609,177 | 396,809 |
| Capital Outlay Expenditures | 338,217 | 334,623 | 368,459 | 0 | 368,459 | 33,836 |
| Total Net Operating Budget | 6,086,423 | 6,514,429 | 7,242,548 | 0 | 7,242,548 | 728,119 |
| Transfers to Internal Service Funds | 1,616,480 | 1,648,269 | 1,677,924 | 0 | 1,677,924 | 29,655 |
| Total Interfund Transfers | 1,616,480 | 1,648,269 | 1,677,924 | 0 | 1,677,924 | 29,655 |
| Total Budgetary Costs | 7,702,903 | 8,162,698 | 8,920,472 | 0 | 8,920,472 | 757,774 |
| - | | | | | | |

Public Works

| Monroe County Government | |
|---------------------------------|--|
| Fiscal Year 2005 Adopted Budget | |
| | |

| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|----------------------------|-----------------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| | General Fund | | | 4,998,749 | 5,086,121 | 5,812,065 | 725,94 |
| | Law Enforcement, Jail, Judicia | al | | 1,442,902 | 1,697,241 | 1,760,197 | 62,95 |
| | Unincorporated Parks & Beacl | hes | | 1,247,096 | 1,336,281 | 1,328,812 | -7,46 |
| | Misc Special Revenue Fund | | | 14,156 | 14,035 | 10,315 | -3,72 |
| | Environmental Restoration Fu | nd | | 0 | 29,020 | 9,083 | -19,93 |
| | | | Total Revenues | 7,702,903 | 8,162,698 | 8,920,472 | 757,77 |
| Staffing Summary | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
| Administrative Support | | 7.42 | 6.12 | 7.12 | 0.00 | 7.12 | 1.0 |
| Officials & Administrators | | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 | 0.0 |
| Professionals | | 2.00 | 1.00 | 1.00 | 0.00 | 1.00 | 0.0 |
| Protective Service Workers | | 4.00 | 4.00 | 4.00 | 0.00 | 4.00 | 0.0 |
| Service - Maintenance | | 37.75 | 38.35 | 41.35 | 0.00 | 41.35 | 3.0 |
| Skilled Craft Workers | | 22.50 | 22.50 | 22.50 | 0.00 | 22.50 | 0.0 |
| Technicians | _ | 11.00 | 11.00 | 11.00 | 0.00 | 11.00 | 0.0 |
| | _ | 85.67 | 83.97 | 87.97 | 0.00 | 87.97 | 4.0 |
| | Total Full-Time Equivalents (FTE) | 00.0. | | | | | |

Animal Shelters

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Summary of Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing and health, and low-cost spay and neuter programs.

Major Variances

- Operating expenditures have been increased to reflect cost of living increases for existing contracts. As well as increases in airport rent, printing, advertising, and operating supplies.
- Capital outlay expenditures include one new ½ ton pickup truck for the Marathon Animal Shelter to replace a truck that is beyond economical repair (An additional \$3,180 will be transferred from vehicle reserves).

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| Operating Expenditures | | 771,764 | 795,572 | 808,098 | 0 | 808,098 | 12,526 |
| Capital Outlay Expenditures | | 17,904 | 6,240 | 12,110 | 0 | 12,110 | 5,870 |
| | Total Net Operating Budget | 789,668 | 801,812 | 820,208 | 0 | 820,208 | 18,396 |
| | Total Budgetary Costs | 789,668 | 801,812 | 820,208 | 0 | 820,208 | 18,396 |
| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
| | General Fund | | | 789,668 | 801,812 | 820,208 | 18,396 |

Total Revenues

789,668

801,812

820,208

18,396

County Engineer

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Summary of Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway /Bicycle Path Plan and Capital Improvement Plan.

Major Variances

- Personnel expenditures have been increased to reflect the reclassification of one position during fiscal year 2004 and the transfer of one position from the Road Deaprtment.
- Operating expenditures have been reduced based on past and projected needs.
- Capital outlay expenditures have been increased for the purchase of two new vehicles, one car and one van.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|----------------------------------|----------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| Personnel Expenditures | | 535,321 | 1,007,634 | 1,168,734 | 0 | 1,168,734 | 161,100 |
| Operating Expenditures | | 70,444 | 80,835 | 76,560 | 0 | 76,560 | -4,275 |
| Capital Outlay Expenditures | | 69,023 | 0 | 32,340 | 0 | 32,340 | 32,340 |
| | Total Net Operating Budget | 674,788 | 1,088,469 | 1,277,634 | 0 | 1,277,634 | 189,165 |
| Transfers to Internal Service Fu | nds | 286,508 | 321,948 | 323,921 | 0 | 323,921 | 1,973 |
| | Total Interfund Transfers | 286,508 | 321,948 | 323,921 | 0 | 323,921 | 1,973 |
| | Total Budgetary Costs | 961,296 | 1,410,417 | 1,601,555 | 0 | 1,601,555 | 191,138 |
| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
| | General Fund | | | 55.760 | 84.983 | 98.524 | 13,541 |

| Funding Sources | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|-------------------|--------------------|-------------------|---------------------|
| General Fund | 55,760 | 84,983 | 98,524 | 13,541 |
| Road And Bridge Fund | 581,421 | 700,277 | 843,466 | 143,189 |
| One Cent Infra-structure Sales Tax | 301,911 | 539,996 | 560,865 | 20,869 |
| Card Sound Bridge | 22,204 | 85,161 | 98,700 | 13,539 |
| Total | Revenues 961,296 | 1,410,417 | 1,601,555 | 191,138 |

| | FY 2003 | FY 2004 | FY 2005 | FY 2005 | FY 2005 | FY 2005 |
|-----------------------------------|---------|---------|--------------|---------|---------|----------|
| Staffing Summary | Actual | Adopted | Continuation | Issues | Budget | Variance |
| Administrative Support | 4.00 | 4.00 | 4.00 | 0.00 | 4.00 | 0.00 |
| Officials & Administrators | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 | 0.00 |
| Professionals | 6.00 | 7.00 | 8.00 | 0.00 | 8.00 | 1.00 |
| Technicians | 7.00 | 8.00 | 8.00 | 0.00 | 8.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | 18.00 | 20.00 | 21.00 | 0.00 | 21.00 | 1.00 |
| Total Authorized Positions | 18.00 | 20.00 | 21.00 | 0.00 | 21.00 | 1.00 |

Road Department

Mission Statement

To maintain and improve all county roads and bridges and provide all citizens and visitors of Monroe County with a safe and visually enjoyable right-of-way in which to travel.

Summary of Services Provided

Cleaning and mowing of rights-of-way, street patching, road construction and resurfacing, guardrail maintenance, bridge repair and maintenance, street cleaning, stormwater drainage installation, and signs and markings.

Major Variances

- Personnel expenditures have decreased due to the transfer of one position to the Engineering Department.
- Capital Outlay has been decreased due to timing of projects. In recent years, spending for road projects has increased thereby resulting in a general downward trend in the amount of funds available to appropriate. The Capital Outlay budget for Card Sound Bridge has been decreased due to an increased appropriation of funds for grant match. These funds are in the reserve account under the B.O.C.C. Business Center.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|----------------------------------|----------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| | | | • | | | | |
| Personnel Expenditures | | 1,504,316 | 1,750,309 | 1,729,866 | 0 | 1,729,866 | -20,443 |
| Operating Expenditures | | 969,402 | 668,547 | 738,920 | 0 | 738,920 | 70,373 |
| Capital Outlay Expenditures | _ | 5,840,555 | 8,348,354 | 6,381,260 | 0 | 6,381,260 | -1,967,094 |
| | Total Net Operating Budget | 8,314,273 | 10,767,210 | 8,850,046 | 0 | 8,850,046 | -1,917,164 |
| Transfers to Internal Service Fu | inds | 1,201,124 | 1,302,003 | 1,324,103 | 0 | 1,324,103 | 22,100 |
| | Total Interfund Transfers | 1,201,124 | 1,302,003 | 1,324,103 | 0 | 1,324,103 | 22,100 |
| | Total Budgetary Costs | 9,515,397 | 12,069,213 | 10,174,149 | | 10,174,149 | -1,895,064 |
| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
| | Road And Bridge Fund | | | 5,867,729 | 7,826,197 | 6,495,008 | -1,331,189 |
| | Governmental Fund Type Gra | ant | | 2,660,746 | 0 | 0 | 0 |
| | Card Sound Bridge | | | 986 922 | 4 243 016 | 3 679 141 | -563.875 |

| Staffing Summary | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Administrative Support | 7.87 | 7.90 | 7.90 | 0.00 | 7.90 | 0.00 |
| Officials & Administrators | 1.27 | 1.27 | 1.27 | 0.00 | 1.27 | 0.00 |
| Professionals | 2.00 | 2.00 | 1.00 | 0.00 | 1.00 | -1.00 |
| Protective Service Workers | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 | 0.00 |
| Service - Maintenance | 22.64 | 23.64 | 23.40 | 0.00 | 23.40 | -0.24 |
| Skilled Craft Workers | 9.00 | 9.00 | 9.00 | 0.00 | 9.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | 45.78 | 46.81 | 45.57 | 0.00 | 45.57 | -1.24 |
| Total Authorized Positions | 48.14 | 49.17 | 48.17 | 0.00 | 48.17 | -1.00 |

Total Revenues

9,515,397

12,069,213

10,174,149

-1,895,064

Physical Environment Projects

Major Variances

• Budget has been adjusted to reflect timing of capital projects. See capital plan for more details. The Board of County Commissioners is increasing the portion of Capital expenditures dedicated to Wastewater projects.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Personnel Expenditures | | 1,558 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenditures | | 10,054 | 312,886 | 0 | 0 | 0 | -312,886 |
| Capital Outlay Expenditures | | 4,751,939 | 3,500,000 | 6,918,931 | 0 | 6,918,931 | 3,418,931 |
| | Total Net Operating Budget | 4,763,551 | 3,812,886 | 6,918,931 | 0 | 6,918,931 | 3,106,045 |
| | Total Budgetary Costs | 4,763,551 | 3,812,886 | 6,918,931 | 0 | 6,918,931 | 3,106,045 |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| One Cent Infra-structure Sales Tax | | 4,763,551 | 3,812,886 | 6,918,931 | 3,106,045 |
| | Total Revenues | 4,763,551 | 3,812,886 | 6,918,931 | 3,106,045 |

Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Summary of Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

• Operating expenditures have been increased due to personnel changes and the addition of an account to track sublet done by outside vendors.

| Budgetary Costs | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-------------------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Personnel Expenditures | 701,074 | 719,647 | 769,619 | 0 | 769,619 | 49,972 |
| Operating Expenditures | 1,302,580 | 1,051,601 | 1,190,903 | 0 | 1,190,903 | 139,302 |
| Capital Outlay Expenditures | 64,371 | 746,869 | 747,775 | 0 | 747,775 | 906 |
| Total Net Operating Budget | 2,068,025 | 2,518,117 | 2,708,297 | 0 | 2,708,297 | 190,180 |
| Transfers to Internal Service Funds | 226,424 | 232,754 | 228,357 | 0 | 228,357 | -4,397 |
| Total Interfund Transfers | 226,424 | 232,754 | 228,357 | 0 | 228,357 | -4,397 |
| Total Budgetary Costs | 2,294,449 | 2,750,871 | 2,936,654 | 0 | 2,936,654 | 185,783 |

| | FY 2003 | | FY 2004 | FY 2005 | FY 2005 |
|------------------------------------|----------------|-----------|-----------|-----------|----------|
| Funding Sources | | Actual | Adopted | Budget | Variance |
| General Fund | | 0 | 218,108 | 217,550 | -558 |
| Law Enforcement, Jail, Judicial | | 0 | 28,735 | 33,394 | 4,659 |
| Road And Bridge Fund | | 0 | 66,473 | 72,269 | 5,796 |
| Unincorporated Parks & Beaches | | 0 | 41,976 | 47,663 | 5,687 |
| Mstd - Plng/bldg/code/fire Mar | | 0 | 247,034 | 263,862 | 16,828 |
| One Cent Infra-structure Sales Tax | | 0 | 19,274 | 8,876 | -10,398 |
| Card Sound Bridge | | 0 | 9,658 | 11,342 | 1,684 |
| Marathon Airport - O & M | | 0 | 5,092 | 5,092 | 0 |
| Key West Airport - O & M | | 0 | 6,369 | 3,762 | -2,607 |
| Solid Waste Management | | 0 | 43,423 | 36,434 | -6,989 |
| Worker's Compensation | | 0 | 7,175 | 7,175 | 0 |
| Risk Management | | 0 | 7,175 | 7,175 | 0 |
| Central Services | | 2,294,449 | 2,050,379 | 2,222,060 | 171,681 |
| | Total Revenues | 2,294,449 | 2,750,871 | 2,936,654 | 185,783 |

| | FY 2003 | FY 2004 | FY 2005 | FY 2005 | FY 2005 | FY 2005 |
|-----------------------------------|---------|---------|--------------|---------|---------|----------|
| Staffing Summary | Actual | Adopted | Continuation | Issues | Budget | Variance |
| Administrative Support | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 | 0.00 |
| Officials & Administrators | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 | 0.00 |
| Service - Maintenance | 7.00 | 7.00 | 7.00 | 0.00 | 7.00 | 0.00 |
| Skilled Craft Workers | 5.00 | 5.00 | 5.00 | 0.00 | 5.00 | 0.00 |
| Technicians | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 | 0.00 |
| Total Authorized Positions | 16.00 | 16.00 | 16.00 | 0.00 | 16.00 | 0.00 |

General Gov Cap Projects

Major Variances

Budget has been adjusted to reflect timing of capital projects. See capital plan for more details.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Personnel Expenditures | | 16,673 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenditures | | 420,560 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay Expenditures | | 780,670 | 22,030,820 | 26,692,261 | 0 | 26,692,261 | 4,661,441 |
| | Total Net Operating Budget | 1,217,903 | 22,030,820 | 26,692,261 | 0 | 26,692,261 | 4,661,441 |
| | Total Budgetary Costs | 1,217,903 | 22,030,820 | 26,692,261 | 0 | 26,692,261 | 4,661,441 |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| General Fund | | 439,332 | 0 | 0 | 0 |
| One Cent Infra-structure Sales Tax | | 775,577 | 9,946,500 | 15,819,760 | 5,873,260 |
| 2003 Revenue Bonds | | 2,994 | 12,084,320 | 10,872,501 | -1,211,819 |
| | Total Revenues | 1,217,903 | 22,030,820 | 26,692,261 | 4,661,441 |

Parks & Recreation Capital Projects

Major Variances

Budget has been adjusted to reflect timing of capital projects. See capital plan for more details.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|--------------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| Capital Outlay Expenditures | | 387,544 | 5,675,696 | 4,932,000 | 0 | 4,932,000 | -743,696 |
| | Total Net Operating Budget | 387,544 | 5,675,696 | 4,932,000 | 0 | 4,932,000 | -743,696 |
| | Total Budgetary Costs | 387,544 | 5,675,696 | 4,932,000 | 0 | 4,932,000 | -743,696 |
| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
| | One Cent Infra-structure Sale: | s Tax | | 387,544 | 5,675,696 | 4,932,000 | -743,696 |

Total Revenues

5,675,696

4,932,000

387,544

-743,696

Public Safety Capital Projects

Major Variances

Budget has been adjusted to reflect timing of capital projects. See capital plan for more details.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Operating Expenditures | | 7,935 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay Expenditures | | 757,489 | 8,944,016 | 8,883,957 | 0 | 8,883,957 | -60,059 |
| | Total Net Operating Budget | 765,424 | 8,944,016 | 8,883,957 | 0 | 8,883,957 | -60,059 |
| | Total Budgetary Costs | 765,424 | 8,944,016 | 8,883,957 | 0 | 8,883,957 | -60,059 |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| One Cent Infra-structure Sales Tax | | 484,104 | 2,537,016 | 3,726,957 | 1,189,941 |
| 2003 Revenue Bonds | | 281,320 | 6,407,000 | 5,157,000 | -1,250,000 |
| | Total Revenues | 765,424 | 8,944,016 | 8,883,957 | -60,059 |

Human Services Capital Projects

Major Variances

Budget has been adjusted to reflect timing of capital projects. See capital plan for more details.

| | | FY 2003 | FY 2004 | FY 2005 | FY 2005 | FY 2005 | FY 2005 |
|-----------------------------|----------------------------|---------|-----------|--------------|---------|-----------|----------|
| Budgetary Costs | | Actual | Adopted | Continuation | Issues | Budget | Variance |
| Capital Outlay Expenditures | | 640,534 | 3,235,000 | 3,637,322 | 0 | 3,637,322 | 402,322 |
| | Total Net Operating Budget | 640,534 | 3,235,000 | 3,637,322 | 0 | 3,637,322 | 402,322 |
| | Total Budgetary Costs | 640,534 | 3,235,000 | 3,637,322 | 0 | 3,637,322 | 402,322 |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|------------------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| One Cent Infra-structure Sales Tax | | 486,851 | 750,000 | 652,322 | -97,678 |
| 2003 Revenue Bonds | | 153,683 | 2,485,000 | 2,985,000 | 500,000 |
| | Total Revenues | 640,534 | 3,235,000 | 3,637,322 | 402,322 |

Impact Fees Roadways

Major Variances

Budget has been adjusted to reflect available funding.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|
| Operating Expenditures | | 57,613 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay Expenditures | | 0 | 6,013,782 | 6,179,655 | 0 | 6,179,655 | 165,873 |
| | Total Net Operating Budget | 57,613 | 6,013,782 | 6,179,655 | 0 | 6,179,655 | 165,873 |
| | Total Budgetary Costs | 57,613 | 6,013,782 | 6,179,655 | 0 | 6,179,655 | 165,873 |
| | _ | | | | | | |

| Funding Sources | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
|----------------------------|----------------|-------------------|--------------------|-------------------|---------------------|
| Impact Fees Fund - Roadway | | 57,613 | 6,013,782 | 6,179,655 | 165,873 |
| | Total Revenues | 57,613 | 6,013,782 | 6,179,655 | 165,873 |

Impact Fees Parks & Recreation

Major Variances

Budget has been adjusted to reflect available funding.

| Budgetary Costs | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Continuation | FY 2005 Issues | FY 2005 Budget | FY 2005 Variance |
|-----------------------------|----------------------------|-------------------|--------------------|-------------------------|--------------------|-------------------|---------------------|
| Capital Outlay Expenditures | | 0 | 842,205 | 911,239 | 0 | 911,239 | 69,034 |
| | Total Net Operating Budget | 0 | 842,205 | 911,239 | 0 | 911,239 | 69,034 |
| | Total Budgetary Costs | 0 | 842,205 | 911,239 | 0 | 911,239 | 69,034 |
| | Funding Sources | | | FY 2003 Actual | FY 2004 Adopted | FY 2005 Budget | FY 2005 Variance |
| | Impact Fees Fund - Parks | | | 0 | 842,205 | 911,239 | 69,034 |
| | | | Total Revenues | 0 | 842,205 | 911,239 | 69,034 |